# SUNDARAM BUSINESS SERVICES LIMITED

20th ANNUAL REPORT 2024-25

| | | |
|---|---|---|
| **Board of Directors** | T. T. Srinivasaraghavan<br>A.N. Raju<br>R. Venkatraman<br>Meenakshi Ramani (from 27.03.2025)<br>M. Ramaswamy (up to 27.03.2025)<br>T. K. Sundararajan (up to 27.03.2025)<br>S. Preetha (up to 27.03.2025) | Chairman |
| **Audit Committee** | R. Venkatraman<br>A.N. Raju<br>Meenakshi Ramani | Chairman |
| **Nomination & Remuneration Committee** | R. Venkatraman<br>Meenakshi Ramani<br>T .T . Srinivasaraghavan<br>A N Raju | Chairman |
| **Corporate Social Responsibility Committee** | R Venkatraman<br>T .T . Srinivasaraghavan<br>Meenakshi Ramani | Chairman |
| **Chief Executive Officer** | Deepa Ramesh | |
| **Chief Financial Officer** | C. Senthilnathan (from 01.12.2024)<br>Suresh I S (upto 30.11.2024) | |
| **Company Secretary** | S Kalyanaraman | |
| **Bankers** | HDFC Bank Limited<br>Hongkong and Shanghai Banking Corporation Limited<br>State Bank of India | |
| **Auditors** | M/s. Sundaram & Srinivasan., Chartered Accountants<br>23, C.P.Ramaswamy Road, Alwarpet,<br>Chennai 600 018 | |
| **Registered Office** | 21, Patullos Road,<br>Chennai 600 002<br>CIN: U74140TN2005PLC057179 | |
| **Corporate** Office | No.120, #23/1,<br>Level 5,6,9 - MPL Silicon Towers, Velachery –<br>Tambaram Main Rd,<br>Ram Nagar South, Pallikaranai Chennai - 600100<br>Tel: +91 44-45033033<br>Email: info@sundarambpo.com<br>Website: https://sundarambusinessservices.com/ | |
| **Overseas Branches** | Virtual Office in Australia<br>Scottish House Level 4, 90 William St, Melbourne VIC 3000 | |

***SUNDARAM BUSINESS SERVICES LIMITED***

A wholly owned subsidiary of

SUNDARAM FINANCE HOLDINGS

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# Board's Report

Your Directors have pleasure in presenting the Twentieth Annual Report and Audited Accounts of the Company for the year ended 31st March 2025.

The summarized financial results of the Company are given hereunder:

(₹ Lakhs)

| **Particulars** | **Year ended** | |
|---|---|---|
| | **31.03.2025** | **31.03.2024** |
| Total Income | **5,977.58** | 5,304.07 |
| Total Expenditure | **3,040.02** | 3,105.18 |
| Profit before Tax | **2,937.56** | 2,198.89 |
| Provision for Taxation (includes deferred tax) | **732.95** | 522.62 |
| Profit after Tax | **2,204.61** | 1,676.27 |
| Other Comprehensive Income | **11.33** | (35.32) |
| Total Comprehensive Income | **2,215.94** | 1,640.95 |

## REVIEW OF OPERATIONS

Your Company posted a revenue of ₹5,978 lakhs during the financial year 2024-25 as against ₹5,304 lakhs in the previous year, an increase of 12.70%.

Your Company posted its highest-ever revenue of AUD 9.73 million from international business. Thanks to the various marketing initiatives undertaken by it, together with increased feet on street presence, your Company acquired several new customers during the year.

Your Company has reported a profit (PAT) of ₹2,205 lakhs as compared to ₹1,676 lakhs during the previous year, an increase of 32%

## OUTLOOK

During the financial year 2024-25, your Company sourced new Business totalling to 12 seats from the existing Clients and 48 seats of new Clientele totalling to 60 seats. It also lost 1 client totalling to 59 seats.

Your company plans to remain focused on the Australian market, specifically in the areas of Business Advisory and Tax services, Finance and Accounts support, and Wealth management.

To accelerate its market reach, and to foray into new geographies, the company plans to organise events in various formats. The company remains focussed on improving its existing digital presence through brand awareness campaigns and investing in performance marketing, to reach its target audience. Steps are also being initiated to penetrate further in the existing markets by adding new labels. The company also plans to identify new service offerings to cater to the dynamic market requirements. The company will continue leveraging its on-ground panel's expertise for strategic guidance.

**DIVIDEND**

Your Directors do not recommend any dividend for the year under review.

**DIRECTORS AND KEY MANAGERIAL PERSONNEL**

Sri A N Raju, Director retires by rotation and being eligible, offers himself for re-election.

The second term of office of the Independent Directors, Sri T K Sundararajan & Ms Preetha, concluded on 27th March 2025 and the Board placed on record, its deep appreciation for the significant contributions made by Sri T K Sundararajan & Ms Preetha, to the deliberations of the Board and their able guidance to the Company during their tenure. Ms. Meenakshi Ramani was appointed as an independent director on the Board for a period of 5 years with effect from 27th March 2025.

Sri M Ramaswamy, demitted office as Director with effect from the close of business hours on 27th March 2025. Your directors place on records the significant contribution made by him to the growth and continued success of the Company.

During the year under review, consequent to the transfer of Sri Suresh I S, CFO to one of the group companies, Sri C Senthilnathan, CFO of the holding company Sundaram Finance Holdings Limited was appointed as Chief Financial Officer of your Company, without remuneration effective 01st December 2024. The board placed on record its sincere appreciation of the commendable role played by Sri Suresh I S during his tenure as CFO of the company.

## DECLARATION OF INDEPENDENCE

The Independent Directors have submitted declarations that they meet the criteria of independence as provided under Section 149 (6) of the Companies Act, 2013.

## COMMITTEES OF THE BOARD

During the year, the Audit Committee of the Company met 4 times, while the Nomination and Remuneration Committee (NRC) met 3 times and the Corporate Social Responsibility Committee met once, respectively.

## NUMBER OF MEETINGS OF THE BOARD

During the year under review, 7 meetings of the Board of Directors were held.

## SEPARATE MEETING OF INDEPENDENT DIRECTORS

A separate meeting of Independent Directors was held 27th March 2025 without the attendance of non-independent Directors, to review the performance of non-independent Directors, and the Board as a whole. The meeting also reviewed the performance of the Chairman of the Board.

## CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Annual Report on CSR Activities undertaken by the Company for the Financial Year 2024-25, is annexed with this report, vide Annexure II.

Your Company has contributed towards promoting Education & Health care, in accordance with the CSR policy. Necessary infrastructure has been put in place to identify worthy causes which can be supported on an ongoing basis.

The composition of the Corporate Social Responsibility committee is furnished below**:**

Sri R Venkatraman, Chairman
Sri T T Srinivasaraghavan, Member
Ms Meenakshi Ramani, Member

## REMUNERATION POLICY

The Company continues to follow the policy on Remuneration formulated earlier. It is the endeavour of your Company to attract and retain suitable talent at all levels. The remuneration policy is annexed with this report, vide Annexure III.

## RISK MANAGEMENT POLICY

As part of risk management, the company monitors risks associated with concentration, information security, exchange rate and credit and takes suitable actions.

## DIRECTORS' RESPONSIBILITY STATEMENT

Your directors confirm that:

1. In the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures

2. The Company has selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for that period

3. Proper and sufficient care has been exercised for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities
4. The annual accounts have been prepared on a going concern basis; and
5. Proper systems have been devised to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

## PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186 OF THE COMPANIES ACT, 2013

There were no loans or guarantees given by the Company during the year ended 31st March 2025.

## RELATED PARTY TRANSACTIONS

During the year, the Company did not enter into any material transaction with related parties, under Section 188 of the Companies Act, 2013. All transactions entered into by the Company with the related parties were in the ordinary course of business and on an arm's length basis. Form AOC-2, as required under Section 134 (3)(h) of the Act, read with Rule 8 (2) of the Companies (Accounts) Rules 2014, is attached as part of this report vide Annexure IV.

## SECRETARIAL AUDIT

In compliance with Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the company, being a material unlisted subsidiary of Sundaram Finance Holdings Limited, a listed company, has appointed Mr. A. Kalyana Subramaniam, Practicing Company Secretary, Chennai as the Secretarial Auditor of the Company. The Secretarial Audit Report as provided by him is annexed to this Report, vide Annexure – V.

## EXTRACT OF ANNUAL RETURN

As required under Section 92(3) of the Companies Act, 2013 and Rule 12 (1) of the Companies (Management and Administration) Rules, 2014, an extract of the Annual Return in Form MGT 7 as on 31st March 2025, is hosted on the Company's website in the link: www.sundarambusinesservices.com

## INFORMATION AS PER SECTION 134(3)(m) OF THE COMPANIES ACT, 2013

In pursuance of the provisions of Section 134(3)(m) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rules, 2014, your Company has no activity relating to the conservation of energy or technology absorption.

During the year under review, expenditure in foreign currencies amounted to ₹117.86 lakhs. Foreign Currency earnings amounted to ₹5,366.49 lakhs.

## DEPOSITS

Your Company has not accepted any public deposit during the period under review.

## AUDITORS

M/s Sundaram & Srinivasan, Chartered Accountants, Chennai, Statutory Auditors of your Company shall hold office up to the conclusion of the 22nd Annual General Meeting in accordance with the provisions of Section 139 of the Companies Act, 2013 read with Rule 6 of the Companies (Audit and Auditors) Rules, 2014, at such remuneration as may be mutually agreed between the Board of Directors of the Company and the Statutory Auditors.

## DISCLOSURE UNDER THE 'PREVENTION OF SEXUAL HARASSMENT POLICY AT WORKPLACE'

The Company has in place a 'Prevention of Sexual Harassment Policy at workplace' in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this policy. No complaints were received during the year 2024-25.

## ACKNOWLEDGEMENT

Your directors gratefully acknowledge the support and co-operation extended to your company by all its customers and the holding company. They also place on record their appreciation to all the employees of the Company for their sincere and dedicated service during the year.

Chennai 600 002
Date: 19th May 2025

T. T. Srinivasaraghavan
Chairman

# Policy for Distribution of Dividends

The SBSL Policy for Distribution of Dividends (the Policy) shall come into effect from the date it is approved by the Board of Directors.

The Policy framework is as given below:

1. The Board of Directors may declare one or more interim dividends after considering various financial and other parameters. The Board may recommend final dividend after approval of the final audited accounts.

2. Dividends shall generally be declared out of the annual standalone Profit After Tax of the Company relating to the current financial year, subject to any other regulatory provisions that may be introduced from time to time.

3. The Board will generally endeavour to maintain a dividend payout ratio (including dividend distribution tax, if any) up to 100% of the annual standalone profit after tax for each financial year.

4. The factors, internal and external, to be considered by the Board, for determining the quantum of dividend, will include the following:

(a) Internal Factors
1. Growth in volume of business
2. Profitability position
3. Stability of earnings
4. Carried forward balance in P & L account
5. Accumulated reserves

(b) External Factors
1. Macro-economic environment
2. Changes in governmental policies
3. Regulatory changes

5. The retained earnings of the Company may be used, *inter alia*, for one or more of the following purposes:

(i) Growth plans;
(ii) Capital expenditure;
(iii) Working capital requirements;
(iv) Capitalisation;
(v) Investment in new lines of business and / or additional investment in existing lines of business;
(vi) Repayment of debt;
(vii) Meeting contingency plans; and
(viii) Any other purpose as may be permitted by law.

The Board may consider utilising the retained earnings for declaration of dividend under special circumstances.

**Annexure II**

**ANNUAL REPORT ON CSR ACTIVITIES FOR THE FINANCIAL YEAR 2024-25**

1. **A brief outline of the company's CSR policy:**

CSR Policy of the Company is available in our website under the following link:

https://sundarambusinessservices.com/

2. **The Composition of the CSR Committee:**

| Sl. No. | Name of Director | Designation /Nature of Directorship | Number of meetings of CSR Committee held during the year | Number of meetings of CSR Committee attended during the year |
|---|---|---|---|---|
| 1 | Sri R Venkatraman | Chairperson | 1 | 1 |
| 2 | Sri T.T. Srinivasaraghavan | Member | 1 | 1 |
| 3 | Sri M Ramaswamy | Member | 1 | 1 |

3. **Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company:** https://sundarambusinessservices.com/

4. **Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable.**

Not Applicable

5.

| S.no | Particulars | Rs.in lakhs |
|---|---|---|
| a. | Average net profit of the company as per section 135(5) | 1,705.69 |
| b. | Two percent of average net profit of the company as per sub-section (5) of section 135 | 34.11 |
| c. | Surplus arising out of the CSR Projects or programmes or activities of the previous financial years. | - |
| d. | Amount required to be set-off for the financial year, if any | - |
| e. | Total CSR obligation for the financial year [(b)+(c)-(d)] | 34.11 |

6.

| S.no | Particulars | Rs.in lakhs |
|---|---|---|
| a. | Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project). | 33.00 |
| b. | Amount spent in Administrative Overheads. | 1.71 |
| c. | Amount spent on Impact Assessment, if applicable. | - |
| d. | Total amount spent for the Financial Year [(a)+(b)+(c)]. | 34.71 |

e. CSR amount spent or unspent for the Financial Year:

(Rs in lakhs.)

| Total Amount Spent for the Financial Year. | Amount Unspent | | | | |
|---|---|---|---|---|---|
| | Total Amount transferred to Unspent CSR Account as per subsection (6) of section 135. | | Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135. | | |
| | Amount. | Date of transfer. | Name of the Fund | Amount. | Date of transfer. |
| 34.71 | - | - | - | - | - |
| | | | | | |
| | | | | | |

f. Excess amount for set-off, if any:

| Sl.No | Particulars | Amount (in lakhs) |
|---|---|---|
| (i) | Two percent of average net profit of the company as per section 135(5) | 34.11 |
| (ii) | Total amount spent for the Financial Year | 34.71 |
| (iii) | Excess amount spent for the Financial Year [(ii)-(i)] | 0.60 |
| (iv) | Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any | - |
| (v) | Amount available for set off in succeeding Financial Years [(iii)-(iv)] | 0.60 |

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

| S.no | Preceding Financial Year(s) | Amount transferred to Unspent CSR Account under subsection (6) of section 135 (in Rs.) | Balance Amount in Unspent CSR Account under subsection (6) of section 135 (in lakhs) | Amount Spent in the Financial Year (in lakhs) | Amount transferred to a Fund as specified under Schedule VII as per second proviso to subsection (5) of section 135, if any | | Amount remaining to be spent in succeeding Financial Years (in lakhs) | Deficiency, if any |
|---|---|---|---|---|---|---|---|---|
| | | | | | Amount (In Lakhs) | Date of Transfer | | |
| 1. | FY-1 | Nil | | | | | | |
| 2. | FY-2 | Nil | | | | | | |
| 3. | FY-3 | Nil | | | | | | |

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

( ) Yes (✓) No

If yes, enter the number of Capital assets created/acquired

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

| SI.NO | Short particulars of the property or asset(s) [including complete address and location of the property] | Pincode of the property or asset(s) | Date of creation | Amount of CSR amount spent | Details of entity/ Authority/ beneficiary of the registered owner | | |
|---|---|---|---|---|---|---|---|
| | | | | | CSR Registration Number, if applicable | Name | Registered address |
| | | | | | | | |
| NOT APPLICABLE | | | | | | | |

**9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per subsection (5) of section 135.**

Not Applicable

Ms Deepa Ramesh
Chief Executive Officer

Sri R Venkatraman
Chairman - CSR Committee

Date : 19.05.2025
Place : Chennai

**Annexure III**

# REMUNERATION POLICY
## (as recommended by the Nomination and Remuneration Committee on 10th May 2023)

Sundaram Business Services Limited (hereinafter referred to as 'the Company') has, since inception, formulated performance-based remuneration structures for its employees at all levels, so as to provide ample opportunity for inclusive growth, supported with adequate learning. Accordingly, the remuneration structure is based on the qualification and skill levels at the time of joining the organisation and reviewed on a yearly basis by way of an assessment of their actual performance, through a robust "Performance Management System".

The components forming part of the compensation structure for each grade are designed to reward performance as well as to mitigate some of the location-based hardships faced by the employees.

Section 178 (2), (3) and (4) of the Companies Act, 2013 read with the applicable rules thereto provide that the Nomination and Remuneration Committee (NRC) shall identify persons who are qualified to become Directors and shall also recommend to the Board a policy, relating to the remuneration for Directors, Key Managerial Personnel, Senior Management and other employees.

Accordingly, the NRC recommends the following Remuneration Policy of the Company so as to ensure that:

a) the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors of the quality required to run the company successfully and is comparable to the compensation structure obtaining in other companies in the industry

b) relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and

c) remuneration to key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short- and long-term performance objectives appropriate to the working of the company and its goals.

The following policy shall be hereinafter referred to as **"Remuneration Policy of Sundaram Business Services Limited".**

## I Definitions

**a)** **"Remuneration**" means any monetary benefit or its equivalent extended to any person for services rendered by him/her and includes perquisites as defined under the Income-tax Act, 1961.

**b)** **"Key Managerial Personnel"** means,

i.) Managing Director, Chief Executive Officer or Manager;
ii.) Whole-time Director;
iii.) Chief Financial Officer;
iv.) Company Secretary.

**c)** **"Senior Management",** defined herein by the NRC and as may be modified from time to time by the Board, means the CEO of the Company

**d)** **"Employee"** will mean an employee who has been appointed on the rolls of Sundaram Business Services Limited (hereinafter referred to as 'the Company') and has been issued an appointment order by the Company.

## II Remuneration Pattern

The NRC lays down the following remuneration pattern for Non-executive Directors and Independent Directors, Chief Executive Officer, Key Managerial Personnel, Senior Management and other employees under the Remuneration Policy:

1. The remuneration payable to Non-Executive Directors and Independent Directors shall consist of:

   (a) Sitting fees if any, payable for every meeting of the Board and sub-committees of the Board will be decided by the Board, from time to time;

   (b) Reimbursement of expenses for attending meetings of the Board and sub-committees of the Board.

   (c) Commission for each financial year within the limits specified under the Companies Act 2013, as may be decided by the Board of Directors.

2. The remuneration payable to Chief Executive Officer shall consist of:

   (a) Salary, allowances and perquisites;

   (b) Bonus for each financial year as may be decided by the Board of Directors, based on the performance;

The overall remuneration payable to Directors shall be within the limits prescribed under Section 197 of the Companies Act, 2013 read with Schedule V.

3. The remuneration payable to Key Managerial Personnel, Senior Management and other employees of the company shall consist of salary, allowances, perquisites and variable components reflecting the short and long term performance objectives appropriate to the working of the Company, which are aligned to industry standards.

## IV Implementation of the Remuneration Policy

The remuneration payable to Non-executive Directors and Independent Directors shall be determined by the Board of Directors, after taking into account their performance and contribution.

The Remuneration Policy of the Company, to the extent applicable to Key Managerial Personnel other than Executive Directors, Senior Management and other employees shall be monitored by the Chief Executive Officer, who shall take appropriate steps to ensure that the remuneration is commensurate with their experience, qualification, responsibilities, contributions, performance and industry standards.

The NRC shall take suitable steps to issue guidelines, procedures and such other steps as may be considered appropriate from time to time, for effective implementation of the Remuneration Policy.

# Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8 (2) of the Companies (Accounts) Rules, 2014)

**Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto**

1. Details of contracts or arrangements or transactions not at arm's length basis

   **All transactions entered into by the Company during the year with related parties were on an arm's length basis.**

2. Details of material contracts or arrangement or transactions at arm's length basis

   **The transactions entered into by the Company during the year with related parties on an arm's length basis were not material in nature.**

T. T. Srinivasaraghavan
Chairman

Form No. MR-3
Secretarial Audit Report

**For the Financial Year Ended 31.03.2025**

[Pursuant to Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members
**Sundaram Business Services Limited**
CIN-U74140TN2005PLC057179
21, Patullos Road,
Chennai – 600002.

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **M/s. Sundaram Business Services Limited** (hereinafter called the Company) with **CIN-U74140TN2005PLC057179**. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon. I have conducted online and offline verification & examination of records, as facilitated by the Company for the purpose of issuing this Report.

Based on my verification of M/s. Sundaram Business Services Limited's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period ended on 31.03.2025 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

**2. I have examined**:

The books, papers, minute books, forms and returns filed and other records maintained by M/s. Sundaram Business Services Limited for the period ended on 31.03.2024 according to the provisions (to the extent applicable to the Company) of:

I. The Companies Act, 2013 (**the Act**) and the Rules made thereunder and the applicable provisions of the Companies Act, 1956;

II. The Securities Contracts (Regulation) Act, 1956 (**'SCRA'**) and the Rules made thereunder;

III. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

IV. Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

V. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (**'SEBI Act')** to the extent applicable to the Company :-

a. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
b. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, and
c. The Memorandum and Articles of Association.

**I have also examined compliance with the applicable clauses of the following:**

Secretarial Standards issued by The Institute of Company Secretaries of India.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc mentioned above and there are no other specific observations requiring any qualification on non-compliances.

**3. I further report that**:

a. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
b. Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
c. Majority decision is carried through and there are no dissenting directors / members view as part of the minutes.
d. The Company has obtained all necessary approvals under the various provisions of the Act; and
e. There was no prosecution initiated and no fines or penalties were imposed during the year under review under the Act, SEBI Act, SCRA, Depositories Act, Regulations and Guidelines framed under these Acts against / on the Company, its Directors and Officers.
f. The Directors have complied with the disclosure requirements in respect of their eligibility of appointment, their being independent and compliance with the Code of Business Conduct & Ethics for Directors and Management Personnel;

4. The Company has complied with the provisions of the FEMA, 1999 and the Rules and Regulations made under that Act to the extent applicable.

I further report that:

a. the Company has complied with the provisions of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 including the provisions with regard to disclosures and maintenance of records required under the said Regulations;
b. the Company has complied with the provisions of the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992 including the provisions with regard to disclosures and maintenance of records required under the said Regulations;

I further report that based on the information received and records maintained there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Place: Chennai

Date:19-May-2025

A Kalyana Subramaniam
(FCS No.11142)
(C.P No. 16345)
UDIN No: **F011142G000371491**

# ANNEXURE TO SECRETARIAL AUDIT REPORT ISSUED BY COMPANY SECRETARY IN PRACTICE (QUALIFIED/NON-QUALIFIED)

To,
The Members
**Sundaram Business Services Limited**
CIN-U74140TN2005PLC057179
21, Patullos Road,
Chennai – 600002.

My report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. My responsibility is to express an opinion on these secretarial records based on my audit.

2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, followed provide a reasonable basis for the opinion.

3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.

4. Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

Date: 19-May-2025

Place: Chennai

A Kalyana Subramaniam
Practising Company Secretary
Membership Number: 11142
Certificate of Practice Number: 16345
UDIN: F011142F000371491

**SUNDARAM & SRINIVASAN**
CHARTERED ACCOUNTANTS
Offices: Chennai - Mumbai - Bangalore - Madurai

23, C.P. Ramaswamy Road
Alwarpet, Chennai – 600 018
Telephone 2498 8762, 2498 8463, 4210 6952
E-Mail: sundaramandsrinivasan1948@gmail.com
Website: www.sundaramandsrinivasan.com

## INDEPENDENT AUDITOR'S REPORT

To the members of Sundaram Business Services Limited

**Report on the Financial Statements**

**Opinion**

We have audited the accompanying financial statements of Sundaram Business Services Limited ("the Company"), which comprise the Balance Sheet as at 31 March 2025, the Statement of Profit and Loss, the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and a summary of the material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act 2013 ("The Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the act, read with the Companies (Indian Accounting Standards) Rules 2015 as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2025, and its profit and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

**Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing("SA") specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

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**Information Other than the Financial Statements and Auditor's Report Thereon**

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Board's Report including Annexures to Board's Report , but does not include the financial statements and our auditor's report thereon.
Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Responsibilities of Management and those charged with Governance for the Financial Statements**

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using

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the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the company's financial reporting process.

**Auditor's Responsibility for the Audit of Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

• Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

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• Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

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**Report on Other Legal and Regulatory Requirements**

1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure A" to this Report, a statement on the matters specified in para 3 and 4 of the said Order.

2) As required by Section 143 (3) of the Act, we report that:

(a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

(b) in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

(c) the Balance Sheet, the Statement of Profit and Loss, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account;

(d) in our opinion, the aforesaid financial statements comply with the Accounting Standards specified under including the Accounting Standards specified under Section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015;

(e) On the basis of the written representations received from the directors as on 31 March 2025 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2025 from being appointed as a director in terms of Section 164 (2) of the Act;

(f) with respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B";

(g) The Managerial Remuneration has been paid in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act.

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(h) with respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. the Company has disclosed the impact of pending litigations on its financial position in its financial statement – Refer Note 25.13 to the financial statements;

ii. the Company does not have any long-term contracts including derivative contracts, for which there were any material foreseeable losses;

iii. there were no amounts which were required to be transferred to the Investor Education and Protection fund by the Company;

iv.

a) The management has represented that, to the best of it's knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

b) the management has represented, that, to the best of it's knowledge and belief, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause a and b contain any material misstatement.

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v. No Dividend declared and paid during the year by the company.

vi. Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail has been preserved by the company as per the statutory requirements for record retention.

for **SUNDARAM AND SRINIVASAN**
Chartered Accountants
(Firm's Registration No. 004207S)

S Usha
Partner
Membership No. 211785

Place: Chennai
Date: 19th May 2025
UDIN: 25211785BMIUQK5260

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## ANNEXURE 'A' TO THE INDEPENDENT AUDITOR'S REPORT

With reference to the Annexure A referred to in paragraph 1 under the heading "Report on other Legal and Regulatory Requirements" of the Independent Auditor's report to the members of Sundaram Business Services Ltd on the Financial Statements for the year ended 31 March 2025, we report that:

(i) (a) (A)The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The company is maintaining proper records showing full particulars of Intangible Assets

(b) Property, Plant and Equipment been physically verified by the management during the year and no material discrepancies were noticed on such verification.

(c) The company does not own Immovable Properties during the year (other than Leases contract which were duly executed in Companies' name), hence reporting under this clause is not applicable.

(d) The Company has not revalued its Property Plant and equipment or Intangible assets during the year.

(e) Based on our examination of the Books of Accounts and other Records of the company and based on the information and explanation provided by the management, no proceedings has been initiated or pending against the company for holding any benami property under Benami Transactions (Prohibition) Act, 1988 and rules made thereunder.

(ii) (a) The Company does not have any inventory and hence reporting under Clause 3(ii)(a) of the Order is not applicable.

(b) The Company has not availed Working Capital Loans in Excess of Rs. Five Crores, Hence Reporting under clause 3(ii)(b) is not applicable

(iii) a) During the year the company has not provided loans or provided advances in the nature of loans, or stood guarantee, or provided security to any other entity.

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Hence Reporting under Clauses 3(iii)(a) (A), 3(iii)(a) (B), 3(iii)(c), 3(iii)(d), 3(iii)(e), 3(iii)(f) are not applicable.

b) Based on our examination of the Books of Accounts and other Records of the company and based on the information and explanation provided by the management, the investments made are not prima facie prejudicial to the company's interest. The company has not provided loans and advances in the nature of loans, guarantees, security to any other entity.

(iv) The company has complied with the provisions of section 185 and 186 of the Act in respect of investments made wherever applicable. The company has not granted loans, given guarantees and provided securities.

(v) The Company has not accepted any deposits within the meaning of sections 73 to 76 or any other relevant provisions of the Act and the rules framed thereunder.

(vi) The Central Government of India has not specified the maintenance of cost records under sub-section (1) of Section 148 of the Act for any of the products of the Company.

(vii) (a) The Company is regular in depositing undisputed statutory dues including Goods and Services Tax, provident fund, employees' state insurance, income-tax, cess and any other statutory dues applicable to it during the year with appropriate authorities.

(b) According to the information and explanations given to us and the records of the Company examined by us, no amount of income tax, sales tax, service tax, duty of excise and goods & service tax as at 31 March 2025 is pending to be deposited on account of disputes.

(viii) There was no transaction which were not recorded in the books of accounts or surrendered as Income during the year in the tax assessments under Income Tax Act.

(ix) (a) The company has not obtained any borrowings during the year, hence reporting under Clause 3(ix) (a), 3(ix) (c), 3(ix) (d), 3(ix) (e), 3(ix) (f) is not applicable.

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(b) Based on our examination of the Books of Accounts and other Records of the company and based on the information and explanation provided by the management, the company has not been declared as a wilful defaulter by any bank, financial institution, or any other lender.

(x) a) The Company has not raised monies by way of Initial Public Offer or Further Public Offer during the year.

b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partly or optionally) during the year

(xi) a) Based on our examination of the Books of Accounts and other Records of the company and based on the information and explanation provided by the management, no case of fraud by the company and fraud on the company has been noticed or reported.

b) No report under sub section (12) of Section 143 of the Act in form ADT-4 was filed as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government

c) The company is not required to establish a Vigil Mechanism under section 177(9) of the Act. Based on Information and Explanations from the management, there were no Whistle Blower Complaints during the year.

(xii) The Company is not a Nidhi Company. Hence, clauses 3(xii)(a),(b),(c) of the Order are not applicable.

(xiii) The transactions with the related parties are in compliance with Sections 177 and 188 of the Act, where applicable and the details have been disclosed in the Financial Statements as required by the applicable accounting standards.

(xiv) a) The company has an Internal Audit System commensurate with the Size and Nature of its business.
b) We have considered the Reports of Internal Auditors.

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(xv) According to the information and explanations given to us by the management, the Company has not entered into any non-cash transactions with directors or persons connected with the directors during the year.

(xvi) a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, reporting under clause 3 (xvi) of the Order does not arise.

b) The company has not conducted any Non-Banking Financial or Housing Finance activities, the provision of this clause is not applicable

c) The company is not a Core Investment Company, hence reporting under clause 3(xvi)(c) is not applicable

d) The Group, as defined under Core Investment Companies (Reserve Bank) Directions 2016 does not have Core Investment Companies in the group.

(xvii) The company has not incurred cash losses during the year and in the immediately preceding financial year,

(xviii) There has been no case of resignation of Statutory Auditor during the year.

(xix) On the basis of our evaluation of financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statement and our knowledge of Board of Directors and Management plans, we are of the opinion that, no material uncertainty exists as on the date of Audit Report that company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will get discharged by the Company as and when they fall due.

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(xx) There is no unspent amount of Corporate Social Responsibility Expenditure which requires to be transferred to a Fund specified in schedule VII to the Companies Act,2013

(xxi) As the company is not required to prepare the consolidated financial statements, the reporting under this clause is not applicable.

for **SUNDARAM AND SRINIVASAN**
Chartered Accountants
(Firm's Registration No. 004207S)

S Usha
Partner
Membership No. 211785

Place: Chennai
Date: 19th May 2025
UDIN: 25211785BMIUQK5260

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## ANNEXURE 'B' TO THE INDEPENDENT AUDITOR'S REPORT

[Referred to in paragraph 2(f) of our Report of even date]

**Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (the Act)**

We have audited the internal financial controls over financial reporting of **Sundaram Business Services Limited** ("the Company") as of 31 March 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

**Management's Responsibility for Internal Financial Controls**

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

**Auditors' Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable, to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our

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audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting with reference to financial reporting

**Meaning of Internal Financial Controls Over Financial Reporting with respect to financial reporting.**

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

**Inherent Limitations of Internal Financial Controls Over Financial Reporting**

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

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**Opinion**

In our opinion, to the best of our information and according to explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

for **SUNDARAM AND SRINIVASAN**
Chartered Accountants
(Firm's Registration No. 004207S)

S Usha
Partner
Membership No. 211785

Place: Chennai
Date: 19th May 2025
UDIN: 25211785BMIUQK5260

Sundaram Business Services Limited

**Balance Sheet**
**as at 31 Mar 25**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **ASSETS** | | | |
| **Non-Current Assets** | | | |
| (a) Property, Plant and Equipment | 2 | 95.50 | 69.98 |
| (b) Right of Use Asset | 2A | 1,325.61 | 1,633.70 |
| (c) Other Intangible assets | 3 | - | - |
| (d) Financial assets others | 4 | 108.07 | 122.92 |
| (e) Deferred Tax assets (Net) | 5 | 18.76 | 23.59 |
| (e) Other non-current assets | 6 | 310.09 | 306.29 |
| Total Non - Current Assets | | 1,858.03 | 2,156.47 |
| **Current Assets** | | | |
| (a) Financial Assets | | | |
| (i) Current Investments | 7 | 5,503.88 | 2,376.20 |
| (ii) Trade Receivables | 8 | 453.69 | 524.13 |
| (iii) Cash and Cash Equivalents | 9 | 1,063.80 | 1,918.79 |
| (b) Current Tax assets (Net) | | 30.04 | (5.53) |
| (b) Derivatives | 10 | 261.17 | 256.98 |
| (c) Other Current assets | 11 | 339.76 | 266.22 |
| Total Current Assets | | 7,652.34 | 5,336.78 |
| **Total Assets** | | **9,510.37** | **7,493.26** |
| **EQUITY AND LIABILITIES** | | | |
| **Equity** | | | |
| (a) Equity Share Capital | 12 | 2,236.73 | 2,236.73 |
| (b) Other Equity | 13 | 5,371.47 | 3,155.32 |
| Total Equity | | **7,608.20** | **5,392.05** |
| **Non-Current Liabilities** | | | |
| (a) Provisions | 14 | 102.61 | 92.03 |
| (b) Lease Liability | 16 | 1,352.16 | 1,579.29 |
| Total Non - Current Liabilities | | **1,454.77** | **1,671.32** |
| **Current Liabilities** | | | |
| (a) Financial Liabilities | | | |
| (i) Trade Payables | 15 | | |
| (A) Total outstanding due to micro & small enterprises (MSE) | | 28.82 | 19.95 |
| (B) Total outstanding due to creditors other than MSE | | 8.78 | 10.56 |
| (ii) Lease Liability | 17 | 144.08 | 182.54 |
| (b) Provisions | 18 | 231.76 | 176.70 |
| (c) Other Current Liabilities | 19 | 33.96 | 40.14 |
| Total Current Liabilities | | **447.40** | **429.89** |
| Total Liabilities | | **1,902.17** | **2,101.21** |
| **Total Equity and Liabilities** | | **9,510.37** | **7,493.26** |

*Significant Accounting policies and Notes to the Accounts* *(1 to 25)*

As per our report of even date attached

**For Sundaram & Srinivasan**
Chartered Accountants
FRN 004207S

**T.T. Srinivasaraghavan**
Director

**S Usha**
Partner
Membership no: 211785

**Deepa Ramesh**
Chief Executive Officer

**R.Venkatraman**
Director

Place: Chennai
Date: 19 May 2025

**C Senthilnathan**
Chief Financial Officer

**S Kalyanaraman**
Secretary

Sundaram Business Services Limited

**Statement of Profit and Loss**
**for the period ended 31 Mar 2025**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **Income** | | | |
| Revenue from Operations | 20 | 5,400.13 | 4,811.53 |
| Other Income | 21 | 577.45 | 492.54 |
| **Total Revenue** | | **5,977.58** | **5,304.07** |
| | | | |
| **Expenses** | | | |
| Employee Benefits | 22 | 2,026.72 | 1,908.99 |
| Administrative and Other Expenses | 23 | 540.71 | 627.27 |
| Sales & Marketing Expenses | 24 | 113.67 | 203.08 |
| Finance Costs (Lease Payments) | | 106.13 | 115.79 |
| Depreciation | 2 & 3 | 252.79 | 250.05 |
| **Total Expenses** | | **3,040.02** | **3,105.18** |
| | | | |
| **Profit Before Tax** | | **2,937.56** | **2,198.89** |
| | | | |
| Current tax | | 741.61 | 598.14 |
| Deferred tax | | 1.01 | (62.62) |
| Reversal of Income Tax relating to Past Years | | (9.67) | (12.90) |
| **Tax Expense** | | **732.95** | **522.62** |
| | | | |
| **Profit After Tax** | | **2,204.61** | **1,676.27** |
| **Other Comprehensive Income, Net of Deferred Tax** | | | |
| *Items that will be reclassified to Statement to P&L:* | | | |
| Changes in fair value of derivative instrument | | 4.36 | (65.69) |
| Less: Deferred Tax | | 1.10 | (16.53) |
| Changes in fair value of derivative instrument net of tax | | 3.26 | (49.16) |
| *Items that will not be reclassified to Statement to P&L:* | | | |
| Remeasurement of Post Employment Benefit Obligation | | 10.79 | 18.49 |
| Less: Deferred Tax | | 2.72 | 4.65 |
| Remeasurement of Post Employment Benefit Obligation net of tax | | 8.07 | 13.84 |
| | | | |
| **Total Other Comprehensive Income for the year** | | **11.33** | **(35.32)** |
| **Total Comprehensive Income for the Year** | | **2,215.94** | **1,640.95** |
| | | | |
| ***Total Profit attributable to Equity Shareholders*** | | ***2,204.61*** | ***1,676.27*** |
| | | | |
| Weighted Average Number of Shares considered | | 2,23,67,291 | 2,23,67,291 |
| Basic and Diluted earnings per share (in Rupees) | | 9.86 | 7.49 |

*Significant Accounting policies and Notes to the Accounts* *(1 to 25)*

As per our report of even date attached
**For Sundaram & Srinivasan**
Chartered Accountants
FRN 004207S

**T.T. Srinivasaraghavan**
Director

**S Usha**
Partner
Membership no: 211785

**Deepa Ramesh**
Chief Executive Officer

**R.Venkatraman**
Director

Place: Chennai
Date: 19 May 2025

**C Senthilnathan**
Chief Financial Officer

**S Kalyanaraman**
Secretary

Sundaram Business Services Limited

**Cash Flow Statement**
**for the period ended 31 Mar 2025**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **( A ) Cash Flow from Operating Activities** | | | |
| Profit before Taxation | | 2,937.56 | 2,198.89 |
| Add: Financial Expenses | | - | - |
| *Adjustments:* | | | |
| Depreciation | | 252.79 | 250.05 |
| (Profit)/Loss on sale of Investments | | (83.06) | (168.07) |
| Fair value change in financial instruments | | (31.91) | 89.21 |
| Interest Income | | (209.02) | (56.65) |
| Profit on Modification/Termination of Lease INDAS | | (24.42) | (7.83) |
| Provision for Bad debts | | (31.47) | 49.06 |
| Profit / (Loss) on Derivative instruments | | 0.17 | 11.93 |
| ESOP Contribution - SF | | 0.21 | 1.36 |
| Allowance for Impairment Loss | | 1.37 | 0.89 |
| Finance Costs (Lease Payments) | | 106.13 | 115.79 |
| **Operating Profit before working capital changes** | | **2,918.35** | **2,484.63** |
| ***Changes in assets and liabilities*** | | | |
| (Increase) Decrease in Other Current Assets | | (63.34) | 116.36 |
| (Increase) Decrease in Other Non Current Assets | | 11.67 | 33.47 |
| (Increase) Decrease in Trade Receivables | | 101.91 | (48.09) |
| Increase (Decrease) in Other Long-Term Provisions | | 10.58 | 23.38 |
| Increase (Decrease) in Other Short-Term Provisions | | 55.06 | 11.39 |
| Increase (Decrease) in Trade Payables | | 7.09 | (39.35) |
| Increase (Decrease) in Other Current Liabilities | | (6.19) | 3.45 |
| **Cash Generated from Operations** | | **3,035.12** | **2,585.25** |
| Less: Direct Tax Paid | | (769.05) | (588.30) |
| **Net Cash from Operating Activities** | | **2,266.07** | **1,996.95** |
| **( B ) Cash Flow from Investing Activities** | | | |
| (Purchase)/Sale of mutual funds units (net) | | (3,097.14) | (354.62) |
| Interest Income | | 209.02 | 56.65 |
| (Purchase)/ Sale of Fixed Assets (net) | | (61.84) | (8.71) |
| Profit/(Loss) on sale of investment | | 83.06 | 168.07 |
| **Net Cash from Investing Activities** | | **(2,866.90)** | **(138.61)** |
| **( C ) Cash Flow from Financing Activities** | | | |
| Lease rent paid | | (254.16) | (251.92) |
| Dividend Paid | | - | (1,286.12) |
| **Net Cash from Financing Activities** | | **(254.16)** | **(1,538.04)** |
| | | | |
| **Net Increase in Cash And Cash Equivalents (A)+(B)+(C)** | | **(854.99)** | **320.30** |
| Cash And Cash Equivalents At The Beginning Of The Year | | 1,918.79 | 1,598.50 |
| **Cash And Cash Equivalents at the End of the period** | | **1,063.80** | **1,918.79** |
| | | | |
| ***Components Of Cash And Cash Equivalents as at the End of the period:*** | | | |
| Bank Balances | | 1,063.79 | 1,918.75 |
| Cash In Hand | | 0.01 | 0.04 |
| **Total Cash And Cash Equivalents as at the End of the period** | | **1,063.80** | **1,918.79** |

As per our report of even date attached
**For Sundaram & Srinivasan**
Chartered Accountants
FRN 004207S

**T.T. Srinivasaraghavan**
Director

**S Usha**
Partner
Membership no: 211785

**Deepa Ramesh**
Chief Executive Officer

**R.Venkatraman**
Director

Place: Chennai
Date: 19 May 2025

**C Senthilnathan**
Chief Financial Officer

**S Kalyanaraman**
Secretary

Sundaram Business Services Limited

**Statement of changes in equity**
**for the period ended 31 Mar 2025**

**A. EQUITY SHARE CAPITAL**

| | No of Shares | Amount in Rs Lakhs |
|---|---|---|
| **AUTHORISED SHARE CAPITAL** | | |
| **As at 01 Apr 2024** | 3,02,50,000 | 3,025.00 |
| Increase during the year | - | - |
| **As at 31 Mar 2025** | **3,02,50,000** | **3,025.00** |
| **ISSUED, SUBSCRIBED AND FULLY PAID UP CAPITAL** | | |
| **As at 01 Apr 2024** | 2,23,67,291 | 2,236.73 |
| Increase during the year | - | - |
| **As at 31 Mar 2025** | **2,23,67,291** | **2,236.73** |

**B. OTHER EQUITY**

*in Rs Lakhs*

| | Reserves & Surplus | | | | OCI (*) | Total |
|---|---|---|---|---|---|---|
| | Capital Reserve | General Reserve | Retained Earnings | ESOP Reserve | Cashflow Hedge Reserve | |
| **Balance as at 31 Mar 2023** | **210.33** | **27.00** | **2,346.13** | **1.44** | **214.23** | **2,799.13** |
| Profit for the year | | | 1,676.27 | - | | 1,676.27 |
| ESOP Contribution by SF | | | | 1.36 | | 1.36 |
| Other Comprehensive Income | | | 13.84 | - | (49.16) | (35.32) |
| Dividend Paid | | | (1,286.12) | - | | (1,286.12) |
| **Balance as at 01 Apr 2024** | **210.33** | **27.00** | **2,750.12** | **2.80** | **165.07** | **3,155.32** |
| Profit for the year | | | 2,204.61 | - | - | 2,204.61 |
| ESOP Contribution by SF | | | - | 0.21 | - | 0.21 |
| Other Comprehensive Income | | | 8.07 | - | 3.26 | 11.33 |
| Dividend Paid | | | - | - | - | - |
| **Balance as at 31 Mar 2025** | **210.33** | **27.00** | **4,962.80** | **3.01** | **168.33** | **5,371.47** |

*(*) OCI - Other Comprehensive Income*

Sundaram Finance Limited, has an employee stock option scheme in accordance with SEBI guidelines 1999 for extending the scheme to eligible employees of the Company being a Group Company. Company recognises the compensation expense relating to share based payments in accordance with IND AS 102 - Share based payments.

Cash flow hedges: Changes in the fair value of the derivative hedging instrument designated as a cash flow hedge are recognized in other comprehensive income and presented within equity in the cash flow hedging reserve to the extent that the hedge is effective.

As per our report of even date attached

**For Sundaram & Srinivasan**
Chartered Accountants
FRN 004207S

**T.T. Srinivasaraghavan**
Director

**S Usha**
Partner
Membership no: 211785

**Deepa Ramesh**
Chief Executive Officer

**R.Venkatraman**
Director

Place: Chennai
Date: 19 May 2025

**C Senthilnathan**
Chief Financial Officer

**S Kalyanaraman**
Secretary

Sundaram Business Services Limited

**Schedule to Balance Sheet**
**as at 31 Mar 2025**

**NOTE 2: PROPERTY, PLANT AND EQUIPMENT**

*in Rs Lakhs*

| | Gross Block | | | | Depreciation | | | | Net Block | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Description** | **As at 01 Apr 24** | **Additions** | **Deletions** | **As at 31 Mar 25** | **As at 01 Apr 24** | **Additions** | **Deletions** | **As at 31 Mar 25** | **As at 31 Mar 25** | **As at 31 Mar 24** |
| IT Network, Servers | 106.93 | 57.50 | - | 164.43 | 84.68 | 24.42 | - | 109.10 | 55.32 | 22.25 |
| Desktops, Laptop and Printer | 102.50 | 4.06 | - | 106.56 | 85.12 | 6.19 | - | 91.31 | 15.25 | 17.38 |
| Electrical Equipment | 21.29 | - | - | 21.29 | 11.22 | 1.38 | - | 12.60 | 8.69 | 10.07 |
| Furniture and Fixtures | 17.90 | - | - | 17.90 | 10.96 | 1.77 | - | 12.73 | 5.19 | 6.94 |
| Office Equipments | 37.30 | 0.28 | - | 37.58 | 23.96 | 2.56 | - | 26.52 | 11.06 | 13.34 |
| **Total** | **285.92** | **61.84** | **-** | **347.76** | **215.95** | **36.31** | **-** | **252.25** | **95.50** | **69.98** |

*in Rs Lakhs*

| | Gross Block | | | | Depreciation | | | | Net Block | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Description** | **As at 01 Apr 23** | **Additions** | **Deletions** | **As at 31 Mar 24** | **As at 01 Apr 23** | **Additions** | **Deletions** | **As at 31 Mar 24** | **As at 31 Mar 24** | **As at 31 Mar 23** |
| IT Network, Servers | 106.93 | - | - | 106.93 | 74.28 | 10.40 | - | 84.68 | 22.25 | 32.65 |
| Desktops, Laptop and Printer | 101.59 | 0.91 | - | 102.50 | 75.69 | 9.43 | - | 85.12 | 17.38 | 25.90 |
| Electrical Equipment | 17.70 | 3.59 | - | 21.29 | 9.67 | 1.55 | - | 11.22 | 10.07 | 8.03 |
| Furniture and Fixtures | 15.89 | 2.02 | - | 17.90 | 8.77 | 2.19 | - | 10.96 | 6.94 | 7.12 |
| Office Equipments | 35.11 | 2.19 | - | 37.30 | 20.35 | 3.61 | - | 23.96 | 13.34 | 14.76 |
| **Total** | **277.22** | **8.71** | **-** | **285.92** | **188.77** | **27.18** | **-** | **215.95** | **69.98** | **88.45** |

**NOTE 2A: RIGHT OF USE ASSETS - BUILDING**

*in Rs Lakhs*

| | Gross Block | | | | Depreciation | | | | Net Block | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Description** | **As at 01 Apr 24** | **Additions** | **Deletions** | **As at 31 Mar 25** | **As at 01 Apr 24** | **Additions** | **Deletions** | **As at 31 Mar 25** | **As at 31 Mar 25** | **As at 31 Mar 24** |
| Lease Asset | 1,952.97 | - | 91.62 | 1,861.35 | 319.27 | 216.47 | - | 535.74 | 1,325.61 | 1,633.70 |
| **Total** | **1,952.97** | **0.00** | **91.62** | **1,861.35** | **319.27** | **216.47** | **-** | **535.74** | **1,325.61** | **1,633.70** |

*in Rs Lakhs*

| | Gross Block | | | | Depreciation | | | | Net Block | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Description** | **As at 01 Apr 23** | **Additions** | **Deletions** | **As at 31 Mar 24** | **As at 01 Apr 23** | **Additions** | **Deletions** | **As at 31 Mar 24** | **As at 31 Mar 24** | **As at 31 Mar 23** |
| Lease Asset | 1,833.76 | 119.21 | - | 1,952.97 | 100.61 | 218.66 | - | 319.27 | 1,633.70 | 1,733.15 |
| **Total** | **1,833.76** | **119.21** | **-** | **1,952.97** | **100.61** | **218.66** | **0.00** | **319.27** | **1,633.70** | **1,733.15** |

**NOTE 3: OTHER INTANGIBLE ASSETS**

*in Rs Lakhs*

| | Gross Block | | | | Depreciation | | | | Net Block | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Description** | **As at 01 Apr 24** | **Additions** | **Deletions** | **As at 31 Mar 25** | **As at 01 Apr 24** | **Additions** | **Deletions** | **As at 31 Mar 25** | **As at 31 Mar 25** | **As at 31 Mar 24** |
| Computer Software | 127.89 | - | - | 127.89 | 127.89 | 0.00 | - | 127.89 | 0.00 | 0.00 |
| **Total** | **127.89** | **-** | **-** | **127.89** | **127.89** | **0.00** | **-** | **127.89** | **0.00** | **0.00** |

*in Rs Lakhs*

| | Gross Block | | | | Depreciation | | | | Net Block | |
|---|---|---|---|---|---|---|---|---|---|---|
| **Description** | **As at 01 Apr 23** | **Additions** | **Deletions** | **As at 31 Mar 24** | **As at 01 Apr 23** | **Additions** | **Deletions** | **As at 31 Mar 24** | **As at 31 Mar 24** | **As at 31 Mar 23** |
| Computer Software | 127.89 | - | - | 127.89 | 123.68 | 4.21 | - | 127.89 | - | 4.21 |
| **Total** | **127.89** | **0.00** | **0.00** | **127.89** | **123.68** | **4.21** | **0.00** | **127.89** | **0.00** | **4.21** |

*Notes:*

(1) The company has not revalued any of the property plant and equipment (including Right-of-Use assets) and intangible assets during the year.

(2) The company does not hold any Capital-Work-in-Progress and no intangible assets are under development.

Sundaram Business Services Limited

**Schedule to Balance Sheet**
**as at 31 Mar 2025**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **NOTE 4: FINANCIALS ASSETS - OTHERS** | | | |
| Rent and Other Deposits | | 108.07 | 122.92 |
| **Total** | | **108.07** | **122.92** |
| **NOTE 5: DEFERRED TAX LIABILITY (NET)** | | | |
| Provision for doubtful debts | | 0.21 | 8.13 |
| Depreciation | | 51.43 | 43.69 |
| Provision for employee benefits | | 35.97 | 31.84 |
| Others | | 0.57 | 0.22 |
| **Deferred Tax Asset** | | **88.18** | **83.88** |
| Derivatives | | (56.62) | (55.52) |
| Others | | (12.80) | (4.77) |
| **Deferred Tax Liability** | | **69.42** | **60.29** |
| **Total** | | **18.76** | **23.59** |
| **NOTE 6: OTHER NON-CURRENT ASSETS** | | | |
| Prepaid Expenses | | 0.04 | 0.13 |
| Advances to Staff | | 6.43 | 2.15 |
| Advance Income Tax and Tax Deducted at Source | | 303.62 | 304.01 |
| **Total** | | **310.09** | **306.29** |
| **NOTE 7: CURRENT INVESTMENTS** | | | |
| **Unquoted** | | | |
| **Investment in Mutual Funds** | | | |
| Sundaram Ultra Short duration Fund | | 691.46 | 1,400.93 |
| Sundaram Money Market Fund | | 1,561.30 | - |
| Sundaram Finance Ltd - Fixed Deposit | | 2,221.16 | 464.46 |
| Sundaram Home Finance Limited | | 520.16 | - |
| 9.10% Tata International Limited Perpetual | | 512.07 | 511.70 |
| Less: Allowance for Impairment loss | | (2.26) | (0.89) |
| **Total** | | **5,503.88** | **2,376.20** |
| **NOTE 8: TRADE RECEIVABLES** | | | |
| **Secured** | | | |
| Secured Considered good | | - | - |
| **UnSecured** | | | |
| Unsecured Considered good | | **453.69** | **524.13** |
| Increase in Credit Risk | | 0.82 | 32.29 |
| Allowance for doubtful debts - Increase in Credit Risk | | (0.82) | (32.29) |
| **Net Credit Risk** | | - | - |
| Credit Impaired | | - | - |
| Allowance for doubtful debts - Credit Impaired | | - | - |
| **Net Credit Impaired** | | - | - |
| **Total** | | **453.69** | **524.13** |

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **Opening balance** | | **32.29** | **6.53** |
| Change in Loss allowance | | - | (2.72) |
| Allowances for Current Year ECL | | (6.28) | 3.29 |
| Additional provision | | - | 25.19 |
| Write back as bad debts | | (25.19) | - |
| **Closing Balance** | | **0.82** | **32.29** |

**NOTE 9: CASH AND CASH EQUIVALENTS**

| | | | |
|---|---|---|---|
| Cash on hand | | 0.01 | 0.04 |
| Balances with Scheduled Banks | | 1,063.79 | 1,918.75 |
| **Total** | | **1,063.80** | **1,918.79** |

**NOTE 10: DERIVATIVES**

| | | | |
|---|---|---|---|
| Derivative asset on receivables | | 261.17 | 256.98 |
| **Total** | | **261.17** | **256.98** |

**NOTE 11: OTHER CURRENT ASSETS**

| | | | |
|---|---|---|---|
| GST and Cenvat Input Credit | | 165.86 | 93.78 |
| Prepaid expenses | | 94.09 | 93.98 |
| Unbilled Revenue | | 26.88 | 26.31 |
| Other Advances | | 34.67 | 36.41 |
| Other Deposits | | 18.26 | 15.74 |
| **Unsecured, Considered doubtful** | | | |
| Loans due from ex-employees | | - | - |
| Less:-Provision for Doubtful Loans and Advances | | - | - |
| **Total** | | **339.76** | **266.22** |

**NOTE 12: EQUITY**

| | | | |
|---|---|---|---|
| **Authorised Share Capital** | | | |
| 3,02,50,000 Equity Shares of Rs. 10/- each (*) | | 3,025.00 | 3,025.00 |
| (Previous period: 3,02,50,000 Equity Shares of Rs 10 each) | | | |
| **Issued, Subscribed and Fully paid up capital** | | | |
| 2,23,67,291 Equity Shares of Rs. 10/- each | | 2,236.73 | 2,236.73 |
| (Previous period: 2,23,67,291 Equity Shares of Rs 10 each) | | | |
| **Total** | | **2,236.73** | **2,236.73** |

| | | | |
|---|---|---|---|
| **Details of number of shares held by** | | **# of Shares held (*)** | |
| Name : Sundaram Finance Holding Limited | | | |
| Status : Holding Company | | 2,23,67,291 | 2,23,67,291 |
| Class of Shares : Equity Shares | | | |

| | | | |
|---|---|---|---|
| Shares outstanding at the beginning of the period | | 2,23,67,291 | 2,23,67,291 |
| Add: Shares issued during the period | | - | - |
| **Shares outstanding at the end of the period** | | **2,23,67,291** | **2,23,67,291** |

Sundaram Business Services Limited

**Schedule to Balance Sheet**
**as at 31 Mar 2025**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **NOTE 13: OTHER EQUITY** | | | |
| Capital Reserve | | 210.33 | 210.33 |
| General Reserve | | 27.00 | 27.00 |
| Profit & Loss Statement | | | |
| Opening Balance | | 2,750.11 | 2,346.12 |
| Add: Profit / (Loss) for the year | | 2,204.61 | 1,676.27 |
| Add: Other Comprehensive Income (Employee Benefits) | | 8.07 | 13.84 |
| Less: Dividend Paid | | - | (1,286.12) |
| **Closing balance** | | **4,962.80** | **2,750.11** |
| Other Comprehensive Income (Cash Hedge Reserve) | | | |
| Opening Balance | | 167.87 | 215.67 |
| Added during the year | | 3.26 | (49.16) |
| ESOP Contribution by SF | | 0.21 | 1.36 |
| **Closing balance** | | **171.34** | **167.87** |
| **Total** | | **5,371.47** | **3,155.32** |
| **NOTE 14: NON-CURRENT LIABILITIES** | | | |
| Provision for Employee Benefits: Gratuity and Leave Encashment | | 102.61 | 92.03 |
| **Total** | | **102.61** | **92.03** |
| **NOTE 15: TRADE PAYABLES** | | | |
| (i) Total outstanding due to micro and small enterprises | | 28.82 | 19.95 |
| (ii) Total outstanding due to creditors other than MSE | | 8.78 | 10.56 |
| **Total** | | **37.60** | **30.51** |
| **NOTE 16: LEASE LIABILITY (NON CURRENT)** | | | |
| Lease Liability | | 1,352.16 | 1,579.29 |
| **Total** | | **1,352.16** | **1,579.29** |
| **NOTE 17: LEASE LIABILITY** | | | |
| Lease Liability | | 144.08 | 182.54 |
| **Total** | | **144.08** | **182.54** |
| **NOTE 18: PROVISIONS** | | | |
| Provision for Employee Benefits | | 149.58 | 103.64 |
| Provision for Expenses | | 82.18 | 73.06 |
| **Total** | | **231.76** | **176.70** |
| **NOTE 19: OTHER CURRENT LIABILITIES** | | | |
| TDS Payable | | 12.00 | 11.34 |
| GST Payable | | 5.37 | 6.79 |
| EPF Payable | | 15.66 | 15.02 |
| ESI Payable | | 0.72 | 0.92 |
| Salary Payable | | 0.16 | 4.75 |
| Other Payables | | 0.05 | 1.32 |
| **Total** | | **33.96** | **40.14** |

Sundaram Business Services Limited

**Schedule to Statement of Profit and Loss**
**for the period ended 31 Mar 2025**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **NOTE 20: REVENUE FROM OPERATIONS** | | | |
| Business Process Outsourcing and Related Activities | | 5,400.13 | 4,811.53 |
| **Total** | | **5,400.13** | **4,811.53** |
| **NOTE 21: OTHER INCOME** | | | |
| Profit / (Loss) on sale of investments | | 83.06 | 168.07 |
| Profit / (Loss) on Investments carried at FVTPL | | 31.91 | (89.21) |
| Interest Income | | 209.02 | 56.65 |
| Exchange (Gain)/Loss | | 203.70 | 360.04 |
| Profit / (Loss) on Derivative instruments | | (0.17) | (11.93) |
| Miscellaneous Income | | 0.32 | 0.58 |
| Profit on Modification/Termination of Lease INDAS | | 24.42 | 7.83 |
| Bad debts Recovered | | 25.19 | - |
| Income Tax Refund Interest | | - | 0.51 |
| **Total** | | **577.45** | **492.54** |
| **NOTE 22: EMPLOYEE BENEFITS** | | | |
| Salaries, Allowances, Bonus etc | | 1,838.80 | 1,723.71 |
| Contribution to Provident and other funds | | 137.23 | 134.37 |
| Staff Welfare Expenses | | 50.69 | 50.91 |
| **Total** | | **2,026.72** | **1,908.99** |

Sundaram Business Services Limited

**Schedule to Statement of Profit and Loss**
**for the period ended 31 Mar 2025**

*in Rs Lakhs*

| | | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|
| **NOTE 23: ADMINISTRATIVE AND OTHER EXPENSES** | | | |
| Rent | | 17.68 | 18.97 |
| Equipment Rent | | 19.19 | 16.51 |
| Electricity Expenses | | 76.47 | 74.76 |
| Security and Housekeeping Expenses | | 74.02 | 64.55 |
| Communication expenses | | 16.71 | 19.39 |
| Rates and Taxes | | 7.04 | 25.55 |
| Insurance | | 20.46 | 19.72 |
| Outsourcing Cost | | 15.95 | 19.01 |
| Travelling and Conveyance | | 20.96 | 30.70 |
| Professional Charges | | 37.07 | 37.01 |
| Technology Expenses | | 68.53 | 68.45 |
| Repairs & Maintenance - Equipments | | 6.07 | 5.00 |
| Repairs & Maintenance - Others | | 49.51 | 55.28 |
| Training and Recruitment Expenses | | 8.76 | 14.04 |
| Printing and Stationery | | 1.68 | 9.19 |
| Bank Charges and Commission | | 3.73 | 7.25 |
| Provision for Bad debts | | (6.28) | 49.06 |
| Allowance for Impairment Loss | | 1.37 | 4.33 |
| Directors Remuneration | | 37.50 | 25.00 |
| CSR Donation | | 34.11 | 21.56 |
| Miscellaneous expenses | | 30.18 | 41.95 |
| **Total** | | **540.71** | **627.27** |

| | | | |
|---|---|---|---|
| **NOTE 24: SALES AND MARKETING EXPENSES** | | | |
| Sales and Marketing expenses | | 113.67 | 203.08 |
| **Total** | | **113.67** | **203.08** |

**NOTE 25 : GENERAL DISCLOSURES**

**NOTE 25.1 : DISCLOSURES AS PER IND AS 19**

**Employee Benefits: Defined Contribution Plan**

During the year, the Company has recognized the following amounts in the Profit and Loss Statement, which are included in Employee Benefits:

*in Rs Lakhs*

| Particulars | 2024-25 | 2023-24 | 2022-23 | 2021-22 | 2020-21 |
|---|---|---|---|---|---|
| Contribution to Provident Fund | 87.47 | 86.21 | 88.27 | 74.95 | 83.21 |
| Contribution to Employees' State Insurance | 8.00 | 8.87 | 10.39 | 10.00 | 13.22 |
| Contribution to Superannuation Fund | 2.21 | 2.19 | 1.92 | 0.46 | 0.23 |

**Employee Benefits: Defined Benefit Plan - Gratuity**

A. Change in the Present Value of Defined Benefit Obligation (DBO) *in Rs Lakhs*

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| **Present Value of Defined Benefit Obligation at the beginning of the Period** | **122.64** | **112.67** |
| Service Cost | | |
| a. Current Service Cost | 39.00 | 36.05 |
| b. Past Service Cost | | |
| c. (Gain)/Loss on Curtailments | | |
| d. (Gain)/Loss on Settlements | | |
| Interest Expense | 7.76 | 8.02 |
| Remeasurements | | |
| a. Effect of Changes in Demographic Assumptions | - | - |
| b. Effect of Changes in Financial Assumptions | 2.09 | 0.49 |
| c. Effect of Experience Adjustments | (13.44) | (20.26) |
| Cash flows | | |
| a. Benefit Payments | | |
| (i) From the Plan | (22.22) | (14.33) |
| (ii) Directly from the Employer | | |
| b. Settlement Payments from the Plan | | |
| c. Participant Contributions | | |
| Effect of Business Combinations / Disposals | | |
| **Present Value of Defined Benefit Obligation at the end of the Period** | **135.83** | **122.64** |

B. Changes in the fair value of Plan Assets

| | | |
|---|---|---|
| **Fair value of plan assets as at the beginning of the period** | **63.53** | **71.14** |
| Interest Income on Plan Assets | 4.52 | 4.65 |
| Cash Flows | | |
| a. Benefit Payments | | |
| (i) From the Plan | (22.22) | (14.33) |
| (ii) Directly from the Employer | | |
| b. Settlement Payments from the Plan | | |
| c. Participant Contributions | | |
| d. Total Employer Contributions | | |
| (i) Employer Contributions | | |
| (ii) Employer Direct Benefit Payments | 24.96 | 2.84 |
| Remeasurements | | |
| a. Actual Return on Plan Assets | (0.56) | (0.77) |
| Effect of Business Combinations / Disposals | | |
| Effect of Changes in Foreign Exchange Rates | | |
| **Fair value of plan assets as at the end of the period** | **70.23** | **63.53** |

C. The amounts to be recognized in the balance sheet and related analysis *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| **Present Value of Defined Benefit Obligation** | **135.83** | **122.64** |
| Fair value of plan assets | 70.23 | 63.53 |
| Net Assets (Liability) recognized in the Balance Sheet | (65.60) | (59.11) |
| Effect of Asset Ceiling | | |
| **Net Assets (Liability)** | **(65.60)** | **(59.11)** |

D. The amounts to be recognized in the Profit and Loss statement *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| Service Cost | | |
| a. Current Service Cost | 39.00 | 36.05 |
| b. Past Service Cost | | |
| c. (Gain)/Loss on Curtailments | | |
| d. (Gain)/Loss on Settlements | | |
| e. Total Service Cost | 39.00 | 36.05 |
| Net Interest Expense | | |
| a. Interest Expense on DBO | 7.76 | 8.02 |
| b. Interest Income on Plan Assets | (4.52) | (4.65) |
| c. Interest Income on Reimbursement Rights | | |
| d. Interest Income on Asset Ceiling | | |
| e. Total Net Interest Cost | 3.24 | 3.37 |
| Remeasurements | | |
| a. Effect of Changes in Demographic Assumptions | | |
| b. Effect of Changes in Financial Assumptions | 2.09 | 0.49 |
| c. Effect of Experience Adjustments | (13.44) | (20.26) |
| d. Actual Return on Plan Assets | 0.56 | 0.77 |
| e. Actual Return on Reimbursement Rights | | |
| f. Actual Change in Asset Ceiling | | |
| g. Total Remeasurements | (10.79) | (19.00) |
| Defined Benefit Cost included in Profit & Loss Account | 42.25 | 39.41 |
| Defined Benefit Cost included in Other Comprehensive Income | (10.79) | (19.00) |

E. Defined Benefit Obligation *in Rs Lakhs*

| | | |
|---|---|---|
| Defined Benefit Obligation by Participant Status | | |
| a. Actives | 135.83 | 122.64 |
| b. Vested Deferred | - | - |
| c. Retiree Beneficiaries | - | - |
| d. Total | 135.83 | 122.64 |

F. Principal Actuarial Assumptions [Expressed as weighted averages]

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| Discount Rate | 6.34% | 6.96% |
| Salary Escalation | 5.00% | 5.00% |
| Attrition | 30.00% | 30.00% |

G. Sensitivity Analysis *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| Discount - 0.5% | 137.56 | 124.21 |
| Discount + 0.5% | 134.14 | 121.12 |
| Escalation - 0.5% | 134.11 | 121.08 |
| Escalation + 0.5% | 137.58 | 124.23 |
| Mortality x 95% | 135.82 | 122.64 |
| Mortality x 105% | 135.83 | 122.65 |
| Attrition x 95% | 136.05 | 122.68 |
| Attrition x 105% | 135.60 | 112.59 |
| Rs. 1,000,000 Benefit Ceiling | 132.88 | 121.08 |
| No Benefit Ceiling | 135.83 | 122.64 |

*The estimates of future salary increases, considered in actuarial valuation, takes account of inflation, seniority, promotion and other relevant factors like supply and demand in employment market. Amount for the current and previous four years are as follows :

*in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** | **31 Mar 23** | **31 Mar 22** | **31 Mar 21** |
|---|---|---|---|---|---|
| Defined Benefit Obligation | 135.83 | 122.64 | 112.68 | 112.10 | 92.34 |
| Plan Assets | 70.23 | 63.53 | 71.15 | 65.27 | 68.64 |
| Surplus / (Deficit) | (65.60) | (59.11) | (41.53) | (48.83) | (23.70) |
| Experience adjustments on plan liabilities | (13.44) | (20.26) | 5.86 | (21.70) | 19.27 |

The Company's liability towards other long - term benefits are provided based on actuarial valuation as at 31st March 2024.The details are given below:

*in Rs Lakhs*

| **Particulars** | **2024-25** | **2023-24** | **2022-23** | **2021-22** | **2020-21** |
|---|---|---|---|---|---|
| Leave encashment | 58.93 | 48.90 | 39.94 | 38.37 | 32.09 |

**Employee Benefits: Defined Benefit Plan - Leave Encashment**

A. Change in the Present Value of Defined Benefit Obligation (DBO) *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| **Present Value of Defined Benefit Obligation at the beginning of the Period** | **49.69** | **40.63** |
| Service Cost | | |
| a. Current Service Cost | | |
| b. Past Service Cost | | |
| c. (Gain)/Loss on Curtailments | | |
| d. (Gain)/Loss on Settlements | | |
| Interest Expense | 3.20 | 2.02 |
| Remeasurements | | |
| a. Effect of Changes in Demographic Assumptions | - | - |
| b. Effect of Changes in Financial Assumptions | 0.78 | (1.74) |
| c. Effect of Experience Adjustments | 13.53 | 15.70 |
| Cash flows | | |
| a. Benefit Payments | | |
| (i) From the Plan | - | - |
| (ii) Directly from the Employer | (7.43) | (6.93) |
| b. Settlement Payments from the Plan | | |
| c. Participant Contributions | | |
| Effect of Business Combinations / Disposals | - | - |
| **Present Value of Defined Benefit Obligation at the end of the Period** | **59.76** | **49.69** |

B. Changes in the fair value of Plan Assets *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| **Fair value of plan assets as at the beginning of the period** | **0.78** | **0.68** |
| Interest Income on Plan Assets | 0.05 | 0.04 |
| Cash Flows | | |
| a. Benefit Payments | | |
| (i) From the Plan | - | - |
| (ii) Directly from the Employer | (7.43) | (6.93) |
| b. Settlement Payments from the Plan | | |
| c. Participant Contributions | | |
| d. Total Employer Contributions | | |
| (i) Employer Contributions | 0.00 | 0.00 |
| (ii) Employer Direct Benefit Payments | 7.43 | 6.93 |
| Remeasurements | | |
| a. Actual Return on Plan Assets | (0.00) | 0.07 |
| Effect of Business Combinations / Disposals | - | - |
| Effect of Changes in Foreign Exchange Rates | | |
| **Fair value of plan assets as at the end of the period** | **0.83** | **0.78** |

C. The amounts to be recognized in the balance sheet and related analysis *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| **Present Value of Defined Benefit Obligation** | **59.76** | **49.69** |
| Fair value of plan assets | 0.83 | 0.78 |
| Net Assets (Liability) recognized in the Balance Sheet | (58.93) | (48.90) |
| Effect of Asset Ceiling | | |
| **Net Assets (Liability)** | **(58.93)** | **(48.90)** |

D. The amounts to be recognized in the Profit and Loss statement *in Rs Lakhs*

| **Particulars** | **31 Mar 25** | **31 Mar 24** |
|---|---|---|
| Service Cost | | |
| a. Current Service Cost | | |
| b. Past Service Cost | | |
| c. (Gain)/Loss on Curtailments | | |
| d. (Gain)/Loss on Settlements | | |
| e. Total Service Cost | - | - |
| Net Interest Expense | | |
| a. Interest Expense on DBO | 3.20 | 2.02 |
| b. Interest Income on Plan Assets | (0.05) | (0.04) |
| c. Interest Income on Reimbursement Rights | | |
| d. Interest Income on Asset Ceiling | | |
| e. Total Net Interest Cost | 3.14 | 1.98 |
| Remeasurements | | |
| a. Effect of Changes in Demographic Assumptions | 0.00 | 0.00 |
| b. Effect of Changes in Financial Assumptions | 0.78 | (1.74) |
| c. Effect of Experience Adjustments | 13.53 | 15.70 |
| d. Actual Return on Plan Assets | 0.00 | (0.07) |
| e. Actual Return on Reimbursement Rights | | |
| f. Actual Change in Asset Ceiling | | |
| g. Total Remeasurements | 14.31 | 13.90 |
| Defined Benefit Cost included in Profit & Loss Account | 17.45 | 15.88 |
| Defined Benefit Cost included in Other Comprehensive Income | - | - |

E. Defined Benefit Obligation

*in Rs Lakhs*

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| Defined Benefit Obligation by Participant Status | | |
| a. Actives | 59.76 | 49.69 |
| b. Vested Deferred | | |
| c. Retiree Beneficiaries | | |
| d. Total | 59.76 | 49.69 |

F. Principal Actuarial Assumptions [Expressed as weighted averages]

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| Discount Rate | 6.34% | 6.95% |
| Salary Escalation | 5.00% | 5.00% |
| Attrition | 30.00% | 30.00% |

**NOTE 25.2 : AUDIT FEES**

Professional charges under Administrative and Other Expenses include remuneration to auditors (excluding GST) towards

*in Rs Lakhs*

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| Statutory Audit | 10.00 | 10.00 |
| Tax Audit | 1.00 | 1.00 |
| Certification | 2.55 | 3.19 |

**NOTE 25.3 : EARNINGS PER SHARE (BASIC AND DILUTED)**

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| A. Loss/Profit for the year after taxation (Rs lakhs) | 2,204.61 | 1,676.27 |
| B. Total number of equity shares of Rs.10/- each outstanding at the end of the year (in numbers) | 2,23,67,291 | 2,23,67,291 |
| C. Basic and diluted earnings per share (Rs) (A/B) | 9.86 | 7.49 |

**NOTE 25.4 : RELATED PARTY TRANSACTIONS**

| Parties | Relationship |
|---|---|
| Sundaram Finance Holding Limited | Holding Company |
| | |
| ***Key Management Personnel:*** | |
| Ms. Deepa Ramesh | Chief Executive Officer |
| Sri. Suresh I S - till 30th Nov 2024 | Chief Financial Officer |
| Sri. Senthilnathan C - from 1st Dec 2024 | Chief Financial Officer |
| Sri. Kalyanaraman S | Secretary |

The nature and volume of transactions of the company during the year, with the above related parties are as follows:

*in Rs Lakhs*

| Nature of Transactions | Holding Company | Company having control | Joint Venture/ Associates | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|---|---|
| **Income** | | | | | |
| **Outsourcing Cost** | | | | | |
| Sundaram Finance Holdings Ltd | 36.27 | | | 36.27 | 48.98 |

*in Rs Lakhs*

| Nature of Transactions | Holding Company | Company having control | KMP | 31 Mar 25 | 31 Mar 24 |
|---|---|---|---|---|---|
| **Employee Benefit Expenses** | | | | | |
| Short term employee benefits | | | 63.95 | 63.95 | 59.40 |
| Share based payments | | | 0.21 | 0.21 | 1.36 |
| **Liabilities** | | | | | |
| **Equity Shares** | | | | - | - |
| Sundaram Finance Holdings Limited | 2,236.73 | - | - | 2,236.73 | 2,236.73 |
| **Payables** | | | | - | - |
| Remuneration Payable to KMP | | - | 12.40 | 12.40 | 8.51 |

**NOTE 25.5 : FOREIGN CURRENCY TRANSACTION**

*in Rs Lakhs*

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| **Earnings in Foreign Currency** | | |
| Income from Services | 5,366.49 | 4,763.26 |
| **Expenditure in Foreign Currency** | | |
| Salaries,Travel,Office Expenses | 117.86 | 212.48 |

**NOTE 25.6 : DISCLOSURE UNDER MSME DEVELOPMENT ACT, 2016**

Amount due to suppliers in terms of "The Micro, Small and Medium Enterprises Development Act, 2006" is Rs.28.82 lakhs

| Particulars | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| a) Principal amount and the interest due to Suppliers under the Act | - | - |
| b) Interest paid to Suppliers in terms of Section 16 of the Act, along with payment made | - | - |
| c) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Act | - | - |
| d) Interest accrued and remaining unpaid at the end of the year | - | - |
| e) Further interest remaining due and payable even in the succeeding years, until such date, when interest dues above are actually paid in the small enterprise, for the purpose of disallowance of a deductible expenditure under Section 24 of the Act | - | - |

**NOTE 25.7 : ACCOUNTING CLASSIFICATIONS, FAIR VALUE AND FAIR VALUE HIERARCHY**

**Accounting Classifications and fair values**

The following table shows the carrying amount and fair value of financial assets

| As at 31 March 2025 (in Rs Lakhs) | Carrying amount (Cost) | | | | |
|---|---|---|---|---|---|
| | Mandatorily at FVTPL: Others | Other financial assets: amortized cost | Other financial assets: recognized through OCI | Total carrying amount (Cost) | Fair value |
| **Financial assets** | | | | | |
| Equity Investments | - | - | - | | - |
| Mutual fund investments | 2,201.92 | - | - | 2,201.92 | 2,252.76 |
| Trade receivables | - | 454.51 | - | 454.51 | 453.69 |
| Derivatives | - | - | 261.17 | 261.17 | 261.17 |
| Cash and cash equivalents | - | 1,063.80 | - | 1,063.80 | 1,063.80 |
| Rental Deposit | - | 177.85 | - | 177.85 | 108.07 |
| Unbilled Revenue | - | 26.88 | - | 26.88 | 26.88 |
| Staff Loans | - | 6.43 | - | 6.43 | 6.43 |
| Fixed Deposit | - | 2,600.00 | - | 2,600.00 | 2,741.32 |
| NCD | - | 500.35 | - | 500.35 | 512.07 |
| **Financial Liabilities** | | | | - | |
| Borrowings | - | - | - | - | - |
| Trade payables | - | 37.60 | - | 37.60 | 37.60 |

| As at 31 March 2024 (in Rs Lakhs) | Carrying amount (Cost) | | | | |
|---|---|---|---|---|---|
| | Mandatorily at FVTPL: Others | Other financial assets: amortized cost | Other financial assets: recognized through OCI | Total carrying amount (Cost) | Fair value |
| **Financial assets** | | | | | |
| Equity Investments | - | - | - | - | - |
| Mutual fund investments | 1,382.00 | - | - | 1,382.00 | 1,400.93 |
| Trade receivables | - | 556.42 | - | 556.42 | 524.13 |
| Derivatives | - | - | 256.98 | 256.98 | 256.98 |
| Cash and cash equivalents | - | 1,918.79 | - | 1,918.79 | 1,918.79 |
| Rental Deposit | - | 195.27 | - | 195.27 | 122.92 |
| Unbilled Revenue | - | 26.31 | - | 26.31 | 26.31 |
| Staff Loans | - | 2.21 | - | 2.21 | 2.15 |
| Fixed Deposit | | 450.00 | - | 450.00 | 464.46 |
| NCD | | 500.35 | - | 500.35 | 511.70 |
| **Financial Liabilities** | | | | | |
| Borrowings | - | - | - | - | - |
| Trade payables | - | 30.51 | - | 30.51 | 30.51 |

**Fair Value hierarchy**

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either
**Level 1 hierarchy** - Includes Financial Instruments measured using quoted prices in the active market.
**Level 2 hierarchy** - The Fair value of Financial Instruments that are not traded in an active market, is determined using valuation techniques which maximize the use of observable market data.
**Level 3 hierarchy** - includes Financial Instruments for which one or more of the significant inputs are not based on observable market data. This is applicable for unlisted securities.

*in Rs Lakhs*

| | Level 1 | Level 2 | Level 3 |
|---|---|---|---|
| **As at 31 March 2025** | | | |
| Financial assets : | | | |
| Equity shares | - | - | - |
| Derivatives | - | 261.17 | - |
| Trade Receivable | - | - | 453.69 |
| Mutual fund investments | - | 2,252.76 | - |
| Unbilled Revenue | - | - | 26.88 |
| Rent Deposits | - | 108.07 | - |
| Staff Loans | - | 6.43 | - |
| Fixed Deposit | - | - | 2,741.32 |
| NCD | - | - | 512.07 |
| **As at 31 March 2024** | | | |
| Financial assets : | | | |
| Equity shares | - | - | - |
| Derivatives | - | 256.98 | - |
| Trade Receivable | - | - | 524.13 |
| Mutual fund investments | - | 1,400.93 | - |
| Unbilled Revenue | - | - | 26.31 |
| Rent Deposits | - | 122.92 | - |
| Staff Loans | - | 2.15 | |
| Fixed Deposit | - | - | 464.46 |
| NCD | - | - | 511.70 |

**NOTE 25.8: FINANCIAL RISK MANAGEMENT**

The Company's business activities are exposed to liquidity risk and credit risk. The Risk management policies have been established to identify and analyze the risks faced by the Company, to set and monitor appropriate risk limits and controls, periodically review and reflect the changes in the policy accordingly.

**(a) Management of Liquidity Risk**
Liquidity risk is the risk that the Company will face in meeting its obligations associated with its financial liabilities. The Company's approach in managing liquidity is to ensure that it will have sufficient funds to meet its liabilities. In doing this, management considers both normal and stressed conditions.
The Company regularly monitors the rolling forecasts and the actual cash flows to service the financial liabilities on a day-to-day basis through cash generation from business and by having adequate banking facilities.

The following table shows the maturity analysis of the Company's financial assets based on contractually agreed undiscounted cash flows along with its carrying value as at the Balance sheet date.

*in Rs Lakhs*

| | Not Due | 0-60 days | 60-180 days | > 180 days |
|---|---|---|---|---|
| Trade Receivables | 422.66 | 31.85 | - | - |

The following table shows the maturity analysis of the Company's financial liabilities based on contractually agreed undiscounted cash flows along with its carrying value as at the Balance sheet date.

*in Rs Lakhs*

| | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| **Payable within one year** | | |
| Trade payable | 37.60 | 30.51 |
| Borrowings | - | - |

**(b) Management of Credit Risk**

Credit risk is the risk of financial loss to the Company if the other party to the financial assets fails to meet its contractual obligations.

**(i) Trade receivables:**

Concentration of credit risk with respect to trade receivables are limited as the customers are reviewed, assessed and monitored regularly on a monthly basis with pre-determined credit limits assessed based on their payment capacity. Our historical experience of collecting receivables demonstrates that credit risk is low. Hence, trade receivables are considered to be a single class of financial assets.

**(ii) Other financial assets:**

The Company has exposure in Cash and cash equivalents and term deposits with banks. The Company's maximum exposure to credit risk as at 31st March, 2025 is the carrying value of each class of financial assets as on that date.

**(C) Management of Market Risk**

Market risk is the risk the Company will face due to its exposure to market rate changes.

The Company is exposed to foreign exchange currency risk on account of having sales revenue in foreign currency .
The Company has a forex policy in place whose objective is to reduce foreign exchange risk by deploying the appropriate hedging strategies (forward contracts ) and also by maintaining reasonable open exposures within approved parameters depending on the future outlook on currencies.
(a) The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities based on gross exposure at the end of the reporting period is as under:

| | 31 Mar 25 | | 31 Mar 24 | |
|---|---|---|---|---|
| | *in ' 000* | *Rs Lakhs* | *in ' 000* | *Rs Lakhs* |
| **Monetary Assets** | | | | |
| Cash and Cash Equivalent | 1,954.34 | 1,051.63 | 3,519.59 | 1,904.54 |
| Trade Receivables in AUD | 832.48 | 447.96 | 1,010.27 | 546.68 |
| Trade Receivables in GBP | 1.39 | 1.54 | 1.39 | 1.46 |
| Trade Receivables in NZD | 10.25 | 5.01 | 16.10 | 8.00 |
| | | | | |
| **Monetary Liabilites** | | | | |
| Trade Payable | - | - | 10.00 | 5.41 |

(b) The foreign currency risk on above exposure is mitigated by derivative contracts. The outstanding contracts as at the Balance Sheet date are as follows:

| | 31 Mar 25 | | 31 Mar 24 | |
|---|---|---|---|---|
| | **Buy** | **Sell** | **Buy** | **Sell** |
| Forward Contract: Cashflow Hedge | | | | |
| AUD/INR (in A$ '000) | - | 13,100.00 | - | 10,700.00 |
| AUD/INR (in Rs Lakhs) | - | 7,533.86 | - | 6,224.68 |

**NOTE 25.9: SEGMENT INFORMATION**

**(a) Description of segments and principal activities**

The Company is providing Business Support Services within India and Outside India.

The Chief Operating Decision Makers (CODM) of the company i.e., Board of Directors, CEO & CFO of the Company evaluate the company's performance, allocates resources based on analysis of various performance indicators of the Company as a single unit. Therefore there is no reportable segment for the Company. The company is domiciled in India.

**(b) Entity wide disclosures**

**(i) Revenue from geographical areas**

The segment revenue is measured in the same way as in the statement of profit or loss:

| | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| **Segment revenue by location of Customer** | | |
| Outside India | 5,315.26 | 4,761.87 |
| Within India | 84.87 | 49.66 |
| **Total** | **5,400.13** | **4,811.53** |

**(ii) information about major customers**

Revenues from major customers (more than 10% of entity's revenue) amounts to Rs. 2050.39 lakhs.

**NOTE 25.10: INCOME TAX RECONCILATION**

**Reconciliation of tax expense and the accounting profit multiplied by India's tax rate:**

*in Rs Lakhs*

| | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| Tax at the Indian Tax Rate of (*) | 25.17% | 25.17% |
| Profit Before Income Tax | **2,937.56** | **2,198.89** |
| Tax at the Indian Tax Rate of | **739.32** | **553.46** |
| Permanent Differences | | |
| Expenses not deductible for Tax Purposes | 8.59 | 7.94 |
| Change in effective Tax Rate | 0.00 | - |
| Others | (5.29) | (25.84) |
| Reversal of Provision for tax FY 23-24 & relating to Past Years) | (9.67) | (12.90) |
| | **732.95** | **522.66** |

(*) The Company has made an irrevocable option to fall under the lower tax regime of 22% under section 115BBA. The effective tax rate after factoring the applicable surcharge and cess amounts to 25.168% .

**NOTE 25.11 :**

Directors Sitting Fees paid during the year to the Directors for attending the Board/Committee meetings is Rs 10.75 lakhs (last year - Rs 7.25 Lakhs)

**NOTE 25.12 :**

Mr. Suresh I S, CFO upto 30.11.2024 ,Mr. Senthilnathan C CFO from 01.12.2024 and Mr Kalyanaraman S, Company Secretary were nominated by Sundaram Finance Holding Limited, our holding company and no remuneration is borne by the company during the year.

**NOTE 25.13 :**

The pending litigation as on 31st March, 2025 have been compiled by the company and reviewed by the Statutory Auditors. The effect of the current position of the litigations have been evaluated and appropriately considered and disclosed in the financial statements.

**NOTE 25.14 :**

As at the Balance Sheet date, the company's net foreign exchange exposures that are not hedged by a derivative instrument or otherwise is below

| | **GBP** | **USD** | **NZD** | **Equivalent in INR** |
|---|---|---|---|---|
| Hedged | - | - | - | - |
| Unhedged | 1,392 | - | 10,250 | 6,55,250 |
| **Total** | **1,392** | **-** | **10,250** | **6,55,250** |

**NOTE 25.15 :**

ESI Claims against the company not acknowledged as debts - Rs.0.25 lakhs and the company had filed a case against the employee claiming the differential amount

**NOTE 25.16 :**

Estimated amount of contractual commitments for the acquisition of Fixed Assets - Rs. NIL (31st Mar 2025 is NIL)

**NOTE 25.17 :**

Employee Benefits includes Rs 63.95/- lakhs paid as managerial remuneration.

**NOTE 25.18 :**

The Company has spent an amount of Rs 34.11 lakhs (2023-24 - Rs 21.56 lakhs) towards Corporate Social Responsibility (CSR) under section 135 of the Companies Act 2013. Details are as given below,

| | 31 Mar 25 | 31 Mar 24 |
|---|---|---|
| (i) CSR Workings for amount to be spent by company during the year | 34.11 | 21.56 |
| (ii) Amount of expenditure incurred | 34.11 | 21.56 |
| (iii) Shortfall at the end of the year | Nil | NA |
| (iv) Total of previous years shortfall | Nil | NA |
| (v) Reason for shortfall | NA | NA |
| (vi) Nature of CSR activities | Education & Healthcare | Education & Healthcare |
| (vii) Details of related party transactions | Nil | Nil |
| (viii) Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately | NA | NA |

**NOTE 25.19 :**

(a) The Company does not have any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(b) The Company is not declared as a willful defaulter by any bank or financial Institution or other lender.

(c) The Company does not have any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956

(d) The company does not have any charges or satisfaction to be registered with ROC beyond stipulated statutory period.

(e) The Company has not made any investments in any other Company.

(f) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

(g) The company has not granted any loans or advances in nature of loans to promotors, directors, KMPs and the related parties (as defined under the Companies Act, 2013) either severally or jointly with any other persons. Hence disclosure under clause (v) of Schedule III of The Companies Act 2013, is not applicable.

(h) There are no scheme of arrangements approved. Hence disclosure under clause (xv) of Schedule III of The Companies Act 2013, is not applicable.

(i) Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall (1) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (2) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(j) Company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall

(1) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

(2) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

**NOTE 25.20 :**

Key Ratios

| | 31 Mar 25 | 31 Mar 24 | Change in ratio | Reasons for changed beyond 25% |
|---|---|---|---|---|
| (a) Current Ratio *(Current Assets / Current liabilities)* | 17.10 | 12.41 | 38% | Current Investments has increased, hence there is an increase in ratio |
| (b) Trade Receivable turnover ratio *(Revenue / Average Trade receivable)* | 11.05 | 9.17 | 20% | NA |
| (c) Net Profit Ratio *(PAT / Revenue)* | 41% | 35% | 17% | NA |
| (d) Trade Payable Turnover *(Total purchase (Admin and Sales & Marketing Exp)* | 19.22 | 21.94 | -12% | NA |
| (e ) Net Capital Turnover Ratio *(Revenue / Working Capital)* | 0.75 | 0.98 | -24% | NA |
| (f) Return on Equity *(Net Profit after taxes /Average shareholder's equity)* | 34% | 32% | 6% | NA |
| (g) Return on Capital Employed *(Profit after taxes+ finance cost ) / Average Capital Employed)* | 30% | 33% | -9% | NA |

Debt-Equity Ratio, Debt Service coverage ratio, inventory turnover ratio, return on investment ratio, are not applicable to the company.

**NOTE 25.21 :**

Prior year figures have been regrouped/reclassified wherever necessary to confirm to currents year's classification.

As per our report of even date attached
**For Sundaram & Srinivasan**
Chartered Accountants
FRN 004207S

**T.T. Srinivasaraghavan**
Director

**S Usha**
Partner
Membership no: 211785

**Deepa Ramesh**
Chief Executive Officer

**R.Venkatraman**
Director

Place: Chennai
Date: 19 May 2025

**C Senthilnathan**
Chief Financial Officer

**S Kalyanaraman**
Secretary